

MACKENZIE COUNTY

# 2016 Operating & Capital Budget

November 30, 2015 – Special Council Meeting

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# 2016 Draft Operating Budget

2016 Operating Budget Changes after Council Meeting on October 28, 2015

2016 Operating Expenses

Account	Amount	Description
2-12-30--00-266 Communications	4,920.00	A new SuperNet service is available that would increase our speed by 50 times.
2-63-30-00-211 Travel and subsistence	1,200.00	Travel to Leduc for Regional Directors Meeting
2-41-40-00-217 Telephone	420.00	Manager of Utilities Ipad Data Plan (\$35/month)
2-12-30-00-242 Computer programming	3,000.00	\$500 increase for IT Budget - Web browser Antivirus - 3 year renewal; \$2,500 for Avaya 5 year phone upgrade/support
2-43-40-00-235 Professional fee	10,000.00	Steel disposal
2-33-40-00-259 Repair & maintenance - structural	5,000.00	Fence repair
2-72-40-00-521 Fuel and oil	1,000.00	Mowers, Grass Trimmers
2-32-00-00-534 Gravel	200,000.00	Gravel Stockpiling
2-32-00-00-233 Engineering consulting	(120,000.00)	T&L Engineering Services
2-32-00-00-235 Professional fee	120,000.00	T&L Engineering Services
2-32-00-00-233 Engineering consulting	25,000.00	Motion 15-04-247
110-Wages and salaries	221,913.00	Additional positions and calculation updates
132-Benefits	51,066.00	Additional positions and calculation updates
136-WCB contributions	3,523.00	Additional positions and calculation updates

Total 527,042.00

Mackenzie County  
2016 Operating Budget

	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	\$ Variance Budget	% Budget
<b>OPERATING REVENUES</b>							
100-Taxation	30,860,986	33,718,682	35,026,542	35,153,924	28,300,696	(6,853,228)	-19.49%
990-Over/under tax collections	10,836	(113,435)	-	-	-	-	-
124-Frontage	248,706	354,997	198,106	270,471	171,497	(98,974)	-36.59%
Less:	-	-	-	-	-	-	-
747-School requisition	6,222,152	6,306,111	4,978,584	6,535,310	-	(6,535,310)	-100.00%
750-Lodge requisition	392,262	490,719	788,108	783,885	-	(783,885)	-100.00%
Net property taxes	<u>24,506,114</u>	<u>27,163,414</u>	<u>29,457,956</u>	<u>28,105,200</u>	<u>28,472,193</u>	<u>366,993</u>	
420-Sales of goods and services	372,681	732,370	490,956	623,595	590,395	(33,200)	-5.32%
421-Sale of water - metered	2,158,058	2,715,197	2,511,059	3,011,440	3,093,285	81,845	2.72%
422-Sale of water - bulk	701,657	870,425	777,372	923,555	910,536	(13,019)	-1.41%
424-Sale of land	46,859	45,956	1	-	-	-	-
510-Penalties on taxes	240,452	444,838	1,050,318	250,000	1,288,413	1,038,413	415.37%
511-Penalties of AR and utilities	41,766	49,657	49,433	40,000	48,000	8,000	20.00%
520-Licenses and permits	22,484	49,296	43,625	32,800	36,000	3,200	9.76%
521-Offsite levy	156,593	112,359	26,844	-	-	-	-
522-Municipal reserve revenue	110,066	60,132	76,553	50,000	50,000	-	0.00%
526-Safety code permits	308,789	369,776	310,459	275,000	325,000	50,000	18.18%
525-Subdivision fees	44,674	55,162	54,512	30,000	35,000	5,000	16.67%
530-Fines	15,221	38,974	67,613	36,000	39,000	3,000	8.33%
531-Safety code fees	12,993	13,952	12,471	10,000	13,000	3,000	30.00%
550-Interest revenue	402,125	533,261	468,661	350,000	360,000	10,000	2.86%
551-Market value changes	(24,697)	(110,574)	(4,887)	-	-	-	-
560-Rental and lease revenue	107,152	124,928	131,888	77,831	80,455	2,624	3.37%
570-Insurance proceeds	16,236	25,603	-	-	-	-	-
592-Well drilling revenue	147,804	103,826	11,114	50,000	20,000	(30,000)	-60.00%
597-Other revenue	282,095	165,028	65,616	159,000	143,500	(15,500)	-9.75%
598-Community aggregate levy	97,889	92,623	13,390	75,000	70,000	(5,000)	-6.67%
630-Sale of non-TCA equipment	-	76,982	7,746	-	-	-	-
790-Tradeshaw Revenues	1,475	25,016	25,580	23,425	26,500	3,075	13.13%
840-Provincial grants	1,821,615	1,867,856	1,637,975	1,336,002	1,172,373	(163,629)	-12.25%
890-Gain (Loss) Penny Rounding	0	0	2	-	-	-	-
990-Over/under tax collections	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<u>31,590,099</u>	<u>35,626,056</u>	<u>37,286,257</u>	<u>35,458,848</u>	<u>36,773,650</u>	<u>1,314,802</u>	
<b>OPERATING EXPENSES</b>							
110-Wages and salaries	5,645,161	5,810,098	5,389,108	6,630,578	7,022,922	392,344	5.92%
132-Benefits	1,017,599	1,107,369	1,140,163	1,414,901	1,504,381	89,480	6.32%
136-WCB contributions	63,138	39,501	31,079	38,833	42,965	4,132	10.64%
142-Recruiting	-	10,306	12,848	20,000	20,000	-	0.00%
150-Isolation cost	43,798	66,438	59,846	78,000	78,000	-	0.00%
151-Honoraria	515,230	571,863	368,096	602,250	635,700	33,450	5.55%
211-Travel and subsistence	317,291	288,543	208,088	396,920	401,635	4,715	1.19%
212-Promotional expense	102,704	100,672	58,981	82,500	82,500	-	0.00%
214-Memberships & conference fees	78,290	99,553	93,554	137,618	143,321	5,703	4.14%
215-Freight	111,899	117,871	66,379	134,640	121,460	(13,180)	-9.79%
216-Postage	44,113	52,064	34,156	45,800	43,150	(2,650)	-5.79%
217-Telephone	140,050	128,213	96,507	131,454	123,640	(7,814)	-5.94%
221-Advertising	40,296	43,806	29,385	63,850	63,220	(630)	-0.99%
223-Subscriptions and publications	6,227	7,254	6,006	12,245	12,738	493	4.03%
231-Audit fee	64,125	116,650	53,450	72,000	76,000	4,000	5.56%
232-Legal fee	75,108	50,814	2,944	73,000	60,500	(12,500)	-17.12%
233-Engineering consulting	99,267	122,247	134,517	256,500	166,000	(90,500)	-35.28%
235-Professional fee	1,420,980	1,535,390	1,291,146	1,711,364	1,852,014	140,650	8.22%
236-Enhanced policing fee	257,812	265,408	76,600	297,200	297,200	-	0.00%
239-Training and education	53,303	157,583	74,758	165,273	159,329	(5,944)	-3.60%
242-Computer programming	47,267	78,337	60,069	98,428	108,681	10,253	10.42%
251-Repair & maintenance - bridges	35,702	26,536	198,183	838,500	602,000	(236,500)	-28.21%
252-Repair & maintenance - buildings	134,594	150,824	85,472	158,320	195,820	37,500	23.69%
253-Repair & maintenance - equipment	332,207	339,438	304,424	379,870	369,800	(10,070)	-2.65%
255-Repair & maintenance - vehicles	67,877	79,638	53,486	85,800	81,900	(3,900)	-4.55%
258-Contract graders	182,425	144,000	89,314	150,840	150,840	-	0.00%
259-Repair & maintenance - structural	1,543,400	1,636,879	1,024,823	1,790,370	1,543,193	(247,177)	-13.81%
261-Ice bridge construction	144,054	79,564	66,484	120,000	120,000	-	0.00%
262-Rental - building and land	23,442	30,085	28,745	32,210	29,812	(2,398)	-7.44%
263-Rental - vehicle and equipment	55,572	56,286	44,484	60,045	81,695	21,650	36.06%

Mackenzie County  
2016 Operating Budget

	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	\$ Variance Budget	% Budget
266-Communications	73,018	93,611	87,571	109,892	117,638	7,746	7.05%
271-Licenses and permits	10,171	4,118	404	8,300	8,568	268	3.23%
272-Damage claims	27,916	285	(10,755)	5,000	5,000	-	0.00%
273-Taxes	817	-	-	1,000	-	(1,000)	-100.00%
274-Insurance	271,727	279,950	-	298,960	298,960	-	0.00%
342-Assessor fees	261,782	260,117	195,225	263,000	263,000	-	0.00%
290-Election cost	14,282	-	-	5,000	5,000	-	0.00%
511-Goods and supplies	761,848	786,446	535,257	893,803	902,094	8,291	0.93%
521-Fuel and oil	944,698	920,643	788,861	905,350	1,017,070	111,720	12.34%
531-Chemicals and salt	233,128	204,158	190,270	319,100	328,700	9,600	3.01%
532-Dust control	458,750	698,227	581,330	694,018	691,405	(2,613)	-0.38%
533-Grader blades	119,161	123,534	111,104	137,500	137,500	-	0.00%
534-Gravel (apply; supply and apply)	806,073	2,767,176	1,235,652	2,369,955	1,384,878	(985,077)	-41.57%
535-Gravel reclamation cost	26,529	132,375	-	-	-	-	-
543-Natural gas	106,154	132,863	62,771	122,966	113,877	(9,089)	-7.39%
544-Electrical power	692,901	597,395	512,302	846,392	679,037	(167,355)	-19.77%
710-Grants to local governments	1,786,210	1,711,647	1,683,969	2,317,400	1,805,000	(512,400)	-22.11%
735-Grants to other organizations	1,745,667	2,020,465	1,762,703	1,903,012	1,886,012	(17,000)	-0.89%
810-Interest and service charges	17,864	39,831	24,303	36,000	27,000	(9,000)	-25.00%
831-Interest - long term debt	396,045	687,927	358,377	621,195	598,494	(22,701)	-3.65%
921-Bad debt expense	(3,301)	2,696	-	4,500	3,800	(700)	-15.56%
922-Tax cancellation/write-off	32,222	1,402,310	3,686	50,000	1,502,106	1,452,106	2904.21%
992-Cost of land sold	25,486	19,557	-	-	-	-	-
993-NBV value of disposed TCA	7,000	771,676	-	315,993	-	(315,993)	-100.00%
994-Change in inventory	250,883	(779,765)	-	1,197,655	580,324	(617,331)	-51.54%
995-Depreciation of TCA	7,213,241	8,252,150	-	8,938,929	9,169,166	230,237	2.58%
<b>TOTAL</b>	<b>28,943,205</b>	<b>34,442,622</b>	<b>19,306,124</b>	<b>38,444,229</b>	<b>37,715,045</b>	<b>(729,184)</b>	
Non-TCA projects	592,124	379,279	886,298	2,094,122	-	(2,094,122)	-100.00%
<b>TOTAL EXPENSES</b>	<b>29,535,330</b>	<b>34,821,901</b>	<b>20,192,423</b>	<b>40,538,351</b>	<b>37,715,045</b>	<b>(2,823,306)</b>	
<b>EXCESS (DEFICIENCY)</b>	<b>2,054,769</b>	<b>804,155</b>	<b>17,093,834</b>	<b>(5,079,503)</b>	<b>(941,395)</b>	<b>4,138,108</b>	
<b>OTHER</b>							
840-Provincial transfers for capital	4,954,981	8,481,362	4,646,637	14,231,923	-	(14,231,923)	-100.00%
575-Contributed TCA	150,000	1,401,131	-	298,800	-	(298,800)	-100.00%
597-Other capital revenue	57,455	-	17,237	330,000	-	(330,000)	-100.00%
630-Proceeds of sold TCA asset	1,523	553,000	525,481	525,403	-	(525,403)	-100.00%
	5,163,959	10,435,493	5,189,355	15,386,126	-	(15,386,126)	
<b>EXCESS (DEFICIENCY) - PS MODEL</b>	<b>7,218,728</b>	<b>11,239,648</b>	<b>22,283,189</b>	<b>10,306,623</b>	<b>(941,395)</b>	<b>(11,248,018)</b>	
<b>CONVERT TO LG INCOME STATEMENT</b>							
Remove non-cash transactions							
993-NBV value of disposed TCA	7,000	771,676	-	315,993	-	(315,993)	-100.00%
994-Change in inventory	250,883	(779,765)	-	1,197,655	580,324	(617,331)	-51.54%
995-Amortization of TCA	7,213,241	8,252,150	-	8,938,929	9,169,166	230,237	2.58%
Remove TCA revenues							
Total of OTHER per above	(5,163,959)	(10,435,493)	(5,189,355)	(15,386,126)	-	15,386,126	
Add LTD principle paid							
832-Principle Payments	1,826,572	2,090,929	1,056,119	1,669,369	1,659,239	(10,130)	-0.61%
LG model TF to/from reserves							
920-Contribution from Capital Reserve	(353,085)	(3,832)	-	-	-	-	-
930-Contribution from Operating Reserve	-	(1,605,110)	-	(2,173,676)	-	2,173,676	
940-Contribution from Capital Reserve	-	(7,764)	-	(509,645)	-	509,645	
762-Contribution to Capital	3,583,050	2,112,492	-	4,152,026	-	(4,152,026)	
763-Contribution to Capital Reserves	2,889,832	3,678,692	-	1,735,000	2,973,308	1,238,308	71.37%
764-Contribution to Operating Reserves	1,579,524	2,732,808	-	500,000	20,000	(480,000)	-96.00%
<b>EXCESS (DEFICIENCY) - LG MODEL</b>	<b>0</b>	<b>50,001</b>	<b>16,037,715</b>	<b>-</b>	<b>4,155,548</b>	<b>4,155,548</b>	

MACKENZIE COUNTY  
STATEMENT OF OPERATIONS - 2016 BUDGET (including depreciation of capital assets)

	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	\$ Variance	% Variance
<b>OPERATIONAL REVENUES</b>							
Property taxes	31,120,528	33,960,244	35,224,649	35,424,395	28,472,193	(6,952,202)	-19.63%
School requisitions	6,222,152	6,306,111	4,978,584	6,535,310		(6,535,310)	-100.00%
Lodge requisitions	392,262	490,719	788,108	783,885		(783,885)	-100.00%
Net property taxes	24,506,114	27,163,414	29,457,956	28,105,200	28,472,193	366,993	
User fees and sales of goods	3,232,396	4,317,992	3,779,386	4,558,590	4,594,216	35,626	0.78%
Government transfers	1,821,615	1,867,856	1,637,975	1,336,002	1,172,373	(163,629)	-12.25%
Investment income (operating)	377,428	422,686	463,775	350,000	360,000	10,000	2.86%
Penalties and costs on taxes	240,452	444,838	1,050,318	250,000	1,288,413	1,038,413	415.37%
Licenses, permits and fines	404,159	527,160	488,680	383,800	448,000	64,200	16.73%
Rentals	107,152	124,928	131,888	77,831	80,455	2,624	3.37%
Insurance proceeds	16,236	25,603	-	-	-	-	
Development levies	156,593	112,359	26,844	-	-	-	
Municipal reserve revenue	110,066	60,132	76,553	50,000	50,000	-	0.00%
Sale of non-TCA equipment	-	76,982	7,746	-	-	-	
Other	617,888	482,106	165,135	347,425	308,000	(39,425)	-11.35%
<b>Total operating revenues</b>	<b>31,590,099</b>	<b>35,626,056</b>	<b>37,286,257</b>	<b>35,458,848</b>	<b>36,773,650</b>	<b>1,314,802</b>	
<b>OPERATIONAL EXPENSES</b>							
Legislative	617,724	616,185	427,144	781,734	796,640	14,906	1.91%
Administration	3,325,795	4,502,402	2,668,857	4,059,751	5,576,586	1,516,835	37.36%
Grants to other governments	1,786,210	1,711,647	1,683,969	2,317,400	1,805,000	(512,400)	-22.11%
Protective services	1,264,879	1,608,343	890,630	1,808,679	1,852,893	44,214	2.44%
Transportation	12,941,082	16,084,363	7,509,911	18,918,919	17,203,351	(1,715,568)	-9.07%
Water, sewer, solid waste disposal	4,557,490	4,846,137	1,997,983	4,888,386	4,956,365	67,979	1.39%
Public health and welfare (FCSS)	611,618	693,797	619,899	699,841	698,341	(1,500)	-0.21%
Planning, development	943,560	1,054,417	881,363	1,116,749	1,281,641	164,892	14.77%
Agriculture and Veterinary	1,132,801	1,315,747	1,142,676	1,652,736	1,343,002	(309,734)	-18.74%
Recreation and culture	1,762,047	2,009,584	1,483,692	2,200,034	2,201,226	1,192	0.05%
Non-TCA projects	592,124	379,279	886,298	2,094,122	-	(2,094,122)	-100.00%
<b>Total operating expenses</b>	<b>29,535,330</b>	<b>34,821,901</b>	<b>20,192,423</b>	<b>40,538,351</b>	<b>37,715,045</b>	<b>(2,823,306)</b>	
<b>Excess (deficiency) before other</b>	<b>2,054,769</b>	<b>804,155</b>	<b>17,093,834</b>	<b>(5,079,503)</b>	<b>(941,395)</b>	<b>4,138,108</b>	
<b>CAPITAL REVENUES</b>							
Government transfers for capital	4,954,981	8,481,362	4,646,637	14,231,923	-	(14,231,923)	-100.00%
Other revenue for capital	207,455	1,401,131	17,237	628,800	-	(628,800)	-100.00%
Proceeds from sale of TCA assets	1,523	553,000	525,481	525,403	-	(525,403)	-100.00%
	5,163,959	10,435,493	5,189,355	15,386,126	-	(15,386,126)	
<b>EXCESS (DEFICIENCY) - PSAB Model</b>	<b>7,218,728</b>	<b>11,239,648</b>	<b>22,283,189</b>	<b>10,306,623</b>	<b>(941,395)</b>	<b>(11,248,018)</b>	
<b>Convert to local government model</b>							
Remove non-cash transactions	7,471,124	8,244,062	-	10,452,577	9,749,490	(703,087)	-6.73%
Remove revenue for capital projects	(5,163,959)	(10,435,493)	(5,189,355)	(15,386,126)	-	15,386,126	-100.00%
Long term debt principal	1,826,572	2,090,929	1,056,119	1,669,369	1,659,239	(10,130)	-0.61%
Transfers to/from reserves or for capital	7,699,321	6,907,287	-	3,703,705	2,993,308	(710,397)	-19.18%
<b>EXCESS (DEFICIENCY) - LG Model</b>	<b>-</b>	<b>50,001</b>	<b>16,037,715</b>	<b>-</b>	<b>4,155,548</b>	<b>4,155,548</b>	

MACKENZIE COUNTY  
 Non-TCA Projects 2016  
 (1 - Maintain service, 2 - Maintain but can wait 1 year, 3 -  
 Increase service, 4 - Political)

Rating	Project Description	2016 project cost	External	Internal Funding			NOTES
			Other Sources (non-grant)	Municipal levy	Restricted Surplus (previous years)	RS-type	
<b>Administration Department</b>							
1	LC - Meeting Room Furniture	6,100					
1	Information Technology budget	62,900					
1	Server Backup Infrastructure Upgrade	15,000					
	<i>Total department 12</i>	<b>84,000</b>	-	-	-	-	-
<b>Fire Department</b>							
1	FV - 5" Piston Intake Valves ( Pumper Truck)	5,500					
1	LC - 5" Piston Intake Valves ( Pumper Truck)	5,500					
2	LC - Special Rescue Equipment	13,500					
	<i>Total department 23</i>	<b>24,500</b>	-	-	-	-	-
<b>Transportation Department</b>							
1	ZA - Aspen Drive Ditch Repair	60,000					
2	Street Light Pole Repairs	88,000					
2	ZA - Lot Clean up	50,000					
1	Main Street Repair - LC	50,000					
	<i>Total department 32</i>	<b>248,000</b>	-	-	-	-	-
<b>Airport Department</b>							
2	Airport Master Plan	75,000					
	<i>Total department 33</i>	<b>75,000</b>	-	-	-	-	-
<b>Water Treatment &amp; Distribution Department</b>							
1	FV - Filter Media Replacement	32,400					
1	FV - Atco Power Pole Relocation	23,000					
1	Chemical Pump	5,000					
1	FV - Exhaust Thimbles	20,000					
1	LC - Exhaust Thimbles	20,000					
1	ZA - Exhaust Thimbles	20,000					
	<i>Total department 41</i>	<b>120,400</b>	-	-	-	-	-
<b>Sewer Disposal Department</b>							
1	FV - Lagoon Desludge	70,250					
	<i>Total department 42</i>	<b>70,250</b>	-	-	-	-	-
<b>Planning &amp; Development Department</b>							
1	Land Use Bylaw Update	100,000					
2	Hamlet Orthophotos	33,000					
	<i>Total department 61</i>	<b>133,000</b>	-	-	-	-	-

**Parks & Playgrounds Department**



(1 - Maintain service, 2 - Maintain but can wait 1 year, 3 - Increase service, 4 - Political)

Rating	Project Description	2016 project cost	External	Internal Funding			NOTES
			Other Sources (non-grant)	Municipal levy	Restricted Surplus (previous years)	RS-type	
2	FV - Bridge Campsite - Clear Trees	5,000					
1	Fire Pits & Picnic Tables	10,000					
	<i>Total department 72</i>	15,000	-	-	-	-	-
<b>TOTAL 2016 Non-Capital Projects</b>		<b>770,150</b>	-	-	-	-	-

# Cash Flow Requirement

### Cash Flow Requirement:

The Cash Flow Requirement schedule summarizes all of the County's cash requirements for the 2016 year, including operating, capital, borrowing, and municipal reserve transactions.

For this presentation of the operating budget draft, this schedule includes only the following financial objectives:

- cash flow needs for the draft operating budget, including the projected operating costs offset by estimated operating revenues;
- capital debt interest expense and principal repayments; and,
- annual transfers to municipal reserves as mandated by Council.

One of the key figures in this schedule is the amount of revenue that will be required to be raised by municipal levy, or property taxes, in order to fund the County's operating expenses.

Mackenzie County  
2016 BUDGET - Cash Requirement

	2015 Budget	% change	2016 Budget	
<b>Operating Cash Requirements:</b>				
Operating Cost (excluding non-cash items and capital debt interest expense)	27,328,457	0%	27,367,061	Schedule A-2
Non-TCA - Operating Costs (Non-TCA Projects List)	2,094,123	-63%	770,150	
Non-TCA - Operating Costs (Non-TCA Projects List)			50,000	Carry Forward
Non-TCA revenue - Fees				
Less: Other Operating Revenue (excluding municipal tax levy)	(7,624,119)	11%	(8,472,954)	Schedule A-1
Anticipated draw from prior year accumulated surplus - restricted (for Non-TCA projects)	(1,031,910)	-100%	(1)	(1)
Anticipated draw from prior year accumulated surplus - restricted (for operating purposes)	(53,000)			(1)
<b>Tax levy for operations</b>	<b>20,713,551</b>		<b>19,714,257</b>	
<b>Capital Cash Requirements:</b>				
Capital costs - Rating 1 (Maintain current level)	30,064,272	-60%	3,583,716	
Capital costs - Rating 2 (Maintain, but can wait 1 year)			1,432,748	
Capital costs - Rating 3 (Increase level of service)			4,288,800	
Capital costs - Rating 4 (Political)			1,476,250	
Capital costs - Carry Forward			1,150,700	Carry Forward
Capital debt interest	621,194	-4%	598,495	Schedule E
Capital debt principal	1,669,369	-1%	1,659,239	Schedule E
Less:				
Capital revenue - grants	(14,231,923)	-76%	(3,428,697)	Schedule B
Other capital revenue (community, developers' contributions; contributed assets)	(628,800)	-100%		
Proceeds on disposal of assets	(525,403)	12%	(587,432)	Schedule D
Proceeds from new debentures	(4,586,412)	-100%		Schedule E
Contribution (from)/to prior year accumulated surplus	(7,496,119)	-100%	(16,000)	(2)
<b>Tax levy for capital</b>	<b>4,886,178</b>	<b>108%</b>	<b>10,157,819</b>	
<b>Minimum Tax Levy Required</b>	<b>25,599,729</b>	<b>17%</b>	<b>29,872,076</b>	
<b>Municipal Tax Revenue</b>	<b>(27,834,729)</b>		<b>(28,300,696)</b>	
<b>Deficit/(Surplus)</b>	<b>(2,235,000)</b>		<b>1,571,380</b>	
<b>Future Financial Plans:</b>				
Contributions to Reserves	2,235,000		2,993,308	Schedule C
Tax levy for future financial plans	2,235,000	34%	2,993,308	(3)
<b>Total Tax Levy</b>	<b>27,834,729</b>	<b>18%</b>	<b>32,865,384</b>	Note 1
<b>Net budgeted cash draw on accumulated surplus accounts</b>	<b>(6,346,029)</b>	<b>-147%</b>	<b>2,977,308</b>	(1) + (2) + (3)
<b>OTHER:</b>				
Restricted surplus (reserves), beginning of year	22,066,910		15,720,881	
Restricted surplus (reserves), ending of year	15,720,881		18,698,189	
<b>Total budgeted operating and capital costs (excluding non-cash items)</b>	<b>61,777,415</b>		<b>33,978,661</b>	

4,564,688

Note 1: 2016 projected municipal tax revenue is \$28,300,696. This calculation is based on 2015 Tax Rate Bylaw.

Legislative and Administration	Protective Services	Transportation and Airport	Utilities	Planning & Development	Agricultural & Veterinary	Recreation & Cultural	2016
11 + 12	23 + 25 + 26	32 + 33	41 + 42 + 43	61 + 66	63 + 64	51+71+72+73+74	Budget

6.00

Schedule A-1: Operating Revenues (excluding municipal taxes, and excluding school and lodge requisitions)

Sale of Goods & Services	33,000	125,000	105,000	4,140,651	118,000	2,835	69,730	4,594,216
Interest Revenue	360,000	-	-	-	-	-	-	360,000
Provincial Grants - operating	-	-	730,873	-	-	183,359	258,141	1,172,373
Other Revenue including frontage	1,412,647	57,427	298,439	79,394	458,000	40,458	-	2,346,365
<b>TOTAL REVENUE</b>	<b>1,805,647</b>	<b>182,427</b>	<b>1,134,312</b>	<b>4,220,045</b>	<b>576,000</b>	<b>226,652</b>	<b>327,871</b>	<b>8,472,954</b>

Schedule A-2: General Operating Expenses (excluding school and lodge requisitions, and excluding debenture principal payments)

Wages & Salaries, Benefits, WCB, Recruiting, Honorariums	2,778,446	446,406	3,451,570	1,116,377	845,938	261,804	383,427	9,283,968
Contracted and General Services	1,435,913	956,539	2,618,313	1,202,623	415,600	718,548	257,078	7,604,614
Materials & Supplies, Fuel & Oil, Chemicals & Salt	126,850	245,019	4,135,437	376,965	17,000	79,650	61,050	5,041,971
Utilities (Gas, Power)	108,206	24,603	304,030	356,075	-	-	-	792,914
Grants to local governments	1,800,000	5,000	-	-	-	-	-	1,805,000
Grants to other organizations	-	-	-	-	-	133,000	1,753,012	1,886,012
Capital debt interest	49,168	-	399,001	150,325	-	-	-	598,494
Net Book Value of disposed TCA	-	-	-	-	-	-	-	-
Amortization	350,237	173,826	6,295,000	1,752,000	3,103	150,000	445,000	9,169,166
Other	1,529,406	1,500	-	2,000	-	-	-	1,532,906
<b>TOTAL OPERATING EXPENSES</b>	<b>8,178,226</b>	<b>1,852,893</b>	<b>17,203,351</b>	<b>4,956,365</b>	<b>1,281,641</b>	<b>1,343,002</b>	<b>2,899,567</b>	<b>37,715,045</b>

Non-TCA projects

<b>TOTAL EXPENSES</b>	<b>8,178,226</b>	<b>1,852,893</b>	<b>17,203,351</b>	<b>4,956,365</b>	<b>1,281,641</b>	<b>1,343,002</b>	<b>2,899,567</b>	<b>37,715,045</b>
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Less:

Non-cash items included in the above:

Estimated gravel inventory change at Year End 2014	-	-	580,324	-	-	-	-	580,324
Net Book Value of disposed TCA	-	-	-	-	-	-	-	-
Amortization	350,237	173,826	6,295,000	1,752,000	3,103	150,000	445,000	9,169,166
Capital debt interest	49,168	-	399,001	150,325	-	-	-	598,494
<b>Total operational expenses excluding non-cash items and capital debt interest</b>	<b>7,778,821</b>	<b>1,679,067</b>	<b>9,929,026</b>	<b>3,054,040</b>	<b>1,278,538</b>	<b>1,193,002</b>	<b>2,454,567</b>	<b>27,367,061</b>

Mackenzie County  
 2016 Budget  
 Capital Grant Revenues (for TCA projects)

Schedule B

	Grant funding deferred from prior year	New 2016 Funding	Total Capital Grant Revenue
Provincial Capital Grants - FGTF		557,412	557,412
Provincial Capital Grants - MSI (Capital)		2,871,285	2,871,285
Other		-	-
<b>Total Capital Revenues</b>	-	<b>3,428,697</b>	<b>3,428,697</b>

Operating Grant Revenues

	Grant funding deferred from prior year	New 2016 Funding	Total Operating Grant Revenue
Basic Municipal Transportation Grant		608,694	608,694
FCSS Grant		258,141	258,141
ASB Grant		183,359	183,359
MSI		122,179	122,179
Other			-
<b>Total Capital Revenues</b>	-	<b>1,172,373</b>	<b>1,172,373</b>

Mackenzie County  
 2016 Budget  
 Contributions to Reserves

Schedule C

Reserves	Minimal contribution	Comments
Roads	500,000	Reserve Policy #4
Vehicle & Equipment	250,000	Reserve Policy #6
Emergency Service	200,000	Reserve Policy #7
Recreation and Parks	50,000	Reserve Policy #8
Drainage	250,000	Reserve Policy #9
Non-profit Organizations	20,000	Reserve Policy #15
Water	923,308	Reserve Policy #18
Emergency - Fort Vermilion Fire Department	225,000	Annual \$225,000 transfer, upto \$675,000
Emergency - La Crete Tompkins	125,000	Annual \$125,000 transfer, upto \$375,000
Drainage	100,000	\$100,000 reduction of operating repair & maintenance
Recreation Boards - Capital	350,000	\$200,000 for two ice plants replacements and \$150,000 for LC ice plant room (chiller) replacement
<b>Total</b>	<b>2,993,308</b>	

Mackenzie County  
Disposals of TCA in 2016

2016 Budget  
Schedule D

Unit#	Dpt.	Year	Description of Assets	Historical Cost	Net Book Value on Jan 1, 2016	Estimated Selling Price
<b>Vehicles</b>						
1221	32	2004	1500 Silverado 4x4 Truck	27,199	3,000	1,500
1661	32	2012	2012 DODGE RAM1500	33,423	24,198	15,000
<b>Equipment</b>						
2320	32	2009	Bobcat S300 Skid Steer	37,824	13,975	12,000
2204	32	2008	Konatsu Wheel Loader	171,000	90,000	50,000
2134	32	2012	2012 CAT 140M AWD GRADER	354,229	289,051	160,644
2135	32	2012	2012 CAT 140M AWD GRADER	354,229	289,051	160,644
2136	32	2012	2012 CAT 140M AWD GRADER	354,229	289,051	160,644
2524	32	2011	TRAILER LOAD TRAIL	12,685	8,017	5,000
2505	32	1986	50,000 Id T/A Trailer	1	-	4,000
2514	32	2004	Gooseneck Trailer R.T. 29	12,950	8,028	5,000
2535	32	2015	Load Trail Trailer	15,785	14,357	10,000
	43		Bins			3,000
<b>Total</b>				<b>1,373,554</b>	<b>1,028,726</b>	<b>587,432</b>



1. Schedule of ending balances for long term debt as of December 31, 2016

		2016	2015
Debentures -		\$	\$
From Alberta Capital Finance Authority:			
12	4.453% due 2016 (for La Crete Gravity Sewer Line)	-	44,751
13	4.311% due 2017 (for La Crete 98th Ave, Curb, Gutter, Sidewalk)	8,958	26,312
14	4.501% due for 2027 (for Zama Tower Road Sewer)	117,315	125,888
15	4.311% due for 2017 (for FV 46th Str Sewer Line Extension)	4,623	13,577
16	4.012% due for 2018 (for Zama Water Treatment Plant)	370,217	544,584
17	4.012% due for 2018 (for Zama Wastewater System)	181,532	267,031
19	3.718% due for 2019 (for Zama Water Treatment Plant)	236,193	324,745
20	3.718% due for 2019 (for Zama Wastewater System)	69,781	95,943
21	3.334% due for 2019 (for La Crete Office Building)	370,752	486,363
22	3.334% due for 2019 (for Zama Multi-Use Cultural Building)	503,284	660,221
23	3.334% due for 2019 (for Zama Water Treatment Plant))	255,623	335,333
25	3.377% due on Dec 15,2020 (Fort Vermilion Corporate Office Expansion)	330,407	406,322
27	4.124% due on Dec 15, 2030 (La Crete Sewer Lift Station)	170,190	179,021
26	3.5635% due on Mar 15, 2021 (Ruaral Water Line)	1,076,683	1,293,582
28	2.942% due on Dec 17, 2031 (Highway #88 connector)	1,687,623	1,769,171
29	3.623% due on Dec 15, 2033 (Highway #88 connector)	9,274,109	9,662,959
30	2.526% due on Dec 15, 2030 (High Level Rural Water Line)	1,371,297	1,452,024
		<u>16,028,587</u>	<u>17,687,827</u>

2. Principal and interest repayment requirements on long-term debt over the next five years

	Principal	Interest	Total
	\$	\$	\$
To be paid in 2016	1,659,239	598,495	2,257,734
To be paid in 2017	1,658,300	539,309	2,197,609
To be paid in 2018	1,703,291	480,444	2,183,735
To be paid in 2019	1,406,568	422,671	1,829,239
To be paid in 2020	987,064	378,632	1,365,696
To be paid in 2021 to maturity	10,273,364	2,436,179	12,709,544
	<u>17,687,827</u>	<u>4,855,731</u>	<u>22,543,557</u>

3. Debt limit calculation

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits as defined by *Alberta Regulation 255/00* for the County be disclosed as follows:

	2015 projected	2014
	\$	\$
Total debt limit, on December 31	53,188,272	53,439,083
Total debt (principal on loans and loan guarantees), on December 31	-17,687,827	-17,905,171
<b>Amount by which debt limit exceeds debt</b>	<b>35,500,445</b>	<b>35,533,912</b>
Limit on debt service, in fiscal year	8,864,712	8,906,514
Service on debt in fiscal year (are interest & principal payments)	-2,290,564	-2,290,564
<b>Amount by which debt servicing limit exceeds debt servicing</b>	<b>6,574,148</b>	<b>6,615,950</b>

The debt limit is calculated at 1.5 times the revenue of the County (as defined in *Alberta Regulation 255/00*) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

#### 4. New Debt

	2016
	\$
Debtures -	
From Alberta Capital Finance Authority:	
31 Zama Access due on Sep 15, 2031	3,000,000
<b>Total new debt</b>	<b>3,000,000</b>

# 2015 Carry Forward Projects

### TCA Project Progress Report for October 2015

Project Name	Total costs	Costs in prior years	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Percentage of Completion (%)	Status	Additional Cost	2016 Cost
<b>Administration Department</b>										
Signs with Flags for FV Office (CF)	6,940	6,940	-	18,060	18,060	Waiting on metal work to be completed	50%	CF		18,060
LC - LC Office Heating/Cooling System	-	-	-	100,000	100,000			Cancelled		
Server Replacement	-	-	-	23,000	23,000	Quote received for new chipset available Q4 2015. Installation expected Oct/Nov.	10%	Will be complete		
FV Office Building Improvements (roof and other) (CF)	144,708	144,708	-	5,292	5,292	Complete waiting for invoices	90%	Will be complete		
Virtual City Hall (CF)	15,585	15,585	-	4,415	4,415	This phase of project completed	100%	Done		
Office Security & Access Control	-	-	-	38,500	38,500	Finalizing quote. Installation expected in November	20%	Will be complete		38,500
FV - Xerox Replacement	-	-	-	75,450	75,450	Installation expected November 2015	10%	Will be complete		
FV - Fireproof Storage Cabinet (Records)	-	-	-	8,000	8,000	Checking prices. November 2015	10%	Will be complete		
Zama House Purchase	-	-	-	100,000	100,000	Investigating options	0%	Cancelled		
LC - Library Building	-	-	-	100,000	100,000		0%	CF		100,000
Automatic Generator Unit (FV) (CF)	83,400	77,000	6,400	11,400	5,000	Completed	100%	Done		
Council Chamber Upgrade (CF)	16,418	-	16,418	22,500	6,082		95%	Will be complete		
Zama Office Entrance (stones and a sign) (CF)	7,246	-	7,246	18,000	10,754	Landscaping to be completed. No sign yet.	20%	CF		10,754
Land Purchase from ESRD (CF)	42,673	42,673	-	133,328	133,328	Cancelled	15%	Cancelled		
Land Purchase (South of High Level)	-	-	-	13,000	13,000		0%	CF		13,000
<i>Total department 12</i>			30,064	670,945	640,881				-	180,314

#### Fire Department

LC - High Level Aerial	-	-	-	-	-	Moved to High Level cost sharing	0%	Reallocated to grants to local government		
LC - Command Unit	50,486	-	50,486	55,000	4,514	Complete	100%	Done		
C-Cans, training props, setting up training grounds	12,750	-	12,750	24,000	11,250	Complete	100%	Done		
FV - Compressed air foam system for rescue unit	12,630	-	12,630	12,500	(130)	Complete	100%	Done		
LC - Upgrade foam system on tanker (new)	10,995	-	10,995	11,000	5	Complete	100%	Done		
FV - New tanker/pumper, with equipment (CF)	-	-	-	375,000	375,000	Tanker ordered from First Truck Centre	0%	CF		375,000
FV - Work bench (new)	5,466	5,466	-	5,500	5,500	Complete	100%	Done		
ZA - Power pack (new) (CF)	9,137	-	9,137	9,500	363	Complete	100%	Done		
<i>Total department 23</i>			95,997	492,500	396,503				-	375,000

Project Name	Total costs	Costs in prior years	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Percentage of Completion (%)	Status	Additional Cost	2016 Cost
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Transportation Department

FV - Deck Replacement on PW shop	1,450		1,450	7,500	6,050	Complete	100%	Done		
FV - Shop floor repair	-		-	12,000	12,000	Awarded contract	1%	Done		
FV - Steamer Unit - trailer	28,896		28,896	32,500	3,604	Complete	100%	Done		
FV - 3/4 ton Supervisor pick up	36,124		36,124	40,000	3,876	Delivered	100%	Done		
FV - 3/4 ton pick up (Accident)	37,977		37,977	35,000	(2,977)	Delivered	100%	Done		
FV - Parks Truck 3/4 ton	38,759		38,759	37,212	(1,547)	Delivered	100%	Done		
LC - Trucks (x2)	77,848	-	77,848	80,000	2,152	Delivered	100%	Done		
FV - 48th Street & 47th Avenue	504,243	-	504,243	616,000	111,757	Work Complete	99%	Will Be Complete		
New Road Infrastructure (CF)	594,039	420,954	173,085	439,046	265,961	Ongoing	50%	CF		265,961
FV & LC - AWD Graders x3	1,329,513	-	1,329,513	1,283,661	(45,852)	Complete	100%	Done		
LC - Snow Plow Truck	195,081	-	195,081	259,000	63,919	Complete	100%	Done		
FV - BF 75117 (CF & New)	305,913	29,800	276,113	816,000	539,887	Waiting for invoices	99%	Will Be Complete		
FV & LC - Truck and Gravel Trailer	236,536		236,536	280,000	43,464	Complete	100%	Done		
LC - Packer/Roller	24,980		24,980	30,000	5,020	Complete	100%	Done		
LC - 99th Ave 101 St. to 104 Ave	1,851,220		1,851,220	1,785,000	(66,220)	Construction complete, waiting on invoices	90%	Will Be Complete		
Zama Bears paw Crescent (CF)	13,235		13,235	33,633	20,398	Complete	100%	Done		
LC - Engineering & Design for 113 Street and 109 Ave	42,640		42,640	100,000	57,360	Public Works Committee was presented with draft on 10/20/2015	15%	CF		57,360
LC - Pave 2 Accesses	-		-	45,000	45,000	Complete, waiting for invoice	100%	Done		
Zama Utility Pole Relocation (CF)	53,513	53,513	-	8,943	8,943	Complete	100%	Done		
LC - Skidsteer 850	55,142	-	55,142	57,000	1,858	Complete	100%	Done		
LC - Tilt Deck Utility Trailer	15,894	-	15,894	16,000	106	Complete	100%	Done		
LC - Bobcat Attachment (snowblower)	5,940	-	5,940	8,000	2,060	Complete	100%	Done		
High Level South Rebuild	-	-	-	50,000	50,000	Not started	0%	CF		50,000
FV - Heavy Duty Commercial Lawn Mower	22,348	-	22,348	21,000	(1,348)	Complete	100%	Done		
Used Water Truck	45,000	-	45,000	50,000	5,000	Complete	100%	Done		
Blumenort Road & Rebuild Mile #3 on La Crete North Road	171,055		171,055	222,500	51,445	More work to be done in spring	80%	CF		51,445
Zama Access Pave (PH V) (CF)	-	-	-	6,000,000	6,000,000	Pending grants	0%	CF		6,000,000

Project Name	Total costs	Costs in prior years	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Percentage of Completion (%)	Status	Additional Cost	2016 Cost
Rocky Lane Road Repair (Front of school)	283,875	-	283,875	330,000	46,125	Complete	100%	Done		
LC - Spruce Road Rebuild (CF & New)	259,844	258,003	1,841	43,459	41,618	Complete	100%	Done		
LC - 101 St & 100 Ave - Traffic lights (CF)	205,839	22,328	183,511	197,672	14,161	Complete	100%	Done		
LC - South - Shoulder pull and road rehabilitation (CF)	70,910	70,910	-	129,090	129,090	In progress	50%	CF	100,000	229,090
Gravel Reserve (to secure gravel source) (CF)	14,349	13,845	504	137,155	136,651	In progress	0%	CF		136,651
FV - Hamlet asphalt pavement overlay 44th Ave	9,631	9,631	-	50,369	50,369	Work Complete	99%	Will Be Complete		
FV - Sand and salt shelter (CF)	-	-	-	200,000	200,000	Reviewing options	0%	CF		200,000
FV - Cold storage/Emergency generator building (CF)	-	-	-	132,250	132,250	Looking into options	0%	CF	15,000	147,250
FV - Child Lake/Boyer River road rebuilds (CF)	-	-	-	70,200	70,200	Cancelled	0%	Cancelled		
FV - North- Shoulder pull and road rehabilitation	147,600	147,600	-	461,661	461,661	Ongoing	20%	CF		461,661
<i>Total department 32</i>			<i>5,652,810</i>	<i>14,116,851</i>	<i>8,464,041</i>				<i>115,000</i>	<i>7,599,418</i>

#### Airport Department

LC - Pave Apron Extension	94,457		94,457	110,000	15,543	Complete	100%	Done		
FV Airport Development (CF)	1,363,667	1,363,667	-	16,382	16,382	In progress	0%	CF as NON TCA		
LC Instrument Approach (CF)	44,670	36,112	8,558	13,889	5,331	In progress	15%	CF as NON TCA		
<i>Total department 33</i>			<i>103,015</i>	<i>140,271</i>	<i>37,256</i>					

#### Water Treatment & Distribution Department

FV & LC - Utility Trucks 3/4 Tonne Crew Cab x4	149,802	-	149,802	164,500	14,698	Complete	100%	Done		
FV - 48th Ave Waterline Replacement	2,662	-	2,662	91,000	88,338	Underground complete. Contractor to complete landscaping and paving in 2016	95%	CF		88,338
FV - Hydrant Replacement	49,020	-	49,020	65,000	15,980	Hydrant installations complete. Landscaping and sidewalk repairs to be completed in 2016	95%	CF		15,980
ZA - SCADA computer replacement	7,823	-	7,823	7,500	(323)	Complete	100%	Done		
ZA - Distribution pump house upgrades (CF & New)	74,641	74,641	-	843,928	843,928	Need to reapply for grant funding	1%	CF		843,928
ZA - Well Reclamation	3,374	-	3,374	18,000	14,626	Well reclaimed and report submitted to Alberta Environment	100%	Done		
FV - Frozen Water Services Repairs (River Road)	9,182	-	9,182	75,000	65,818	Bringing PW committee recommendation to council	5%	CF	135,700	201,518
FV - Raw Water Truck fill (pressured and filtered)	11,250	-	11,250	40,900	29,650	Bringing PW committee recommendation to council	5%	CF		29,650
LC - Raw Water Truckfill Upgrade	2,526	-	2,526	58,000	55,474	Equipment has arrived, contractors to start work mid November	10%	Will be complete		
Rural Potable Water Infrastructure	-	-	-	6,125,350	6,125,350	Contract award for Engineering Services recommendation to go to next council meeting	2%	CF		6,125,350

Project Name	Total costs	Costs in prior years	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Percentage of Completion (%)	Status	Additional Cost	2016 Cost
FV - 50th St - Water & sewer extension (CF)	16,520	16,520	-	563,480	563,480	Awaiting infrastructure plan completion	1%	CF		563,480
Generators for the three water treatment plants (CF)	686,945	66,512	620,433	633,488	13,055	Complete	100%	Done		
<i>Total department 41</i>			856,072	8,686,146	7,830,074				135,700	7,868,244

**Sewer Disposal Department**

LC Lagoon Upgrade (CF)	7,147,446	6,134,541	1,012,905	1,168,809	155,904	Seeding & 1yr inspection next fall	95%	CF		155,904
Zama - Lift station upgrade (CF & New)	116,439	116,439	-	1,256,052	1,256,052	Reapply for grant funding	1%	CF		1,256,052
ZA/FV - Sewer Flusher	67,099		67,099	68,000	901	Complete	100%	Done		
LC - Main Lift Station Repair & Modification	9,810		9,810	62,000	52,190	Bringing PW committee recommendation to council	5%	CF		52,190
LC - Sanitary Sewermain Upgrades	20,294		20,294	475,000	454,706	Public Meeting was held, contacting owners for agreements and project to be re-tendered in the beginning of 2016	5%	CF	350,000	804,706
LC - Lift Station 5 Grinder	7,223		7,223	80,000	72,777	Manhole is installed and supplies have arrived. Electrician to install wiring and then grinder to be inserted	75%	Will be complete		
FV - 49th Ave Sewer Repair	65,161	-	65,161	90,000	24,839	Sewer main repair completed. Final landscaping will be required in 2016 after settlement	95%	Done		
<i>Total department 42</i>			1,182,492	3,199,861	2,017,369				350,000	2,268,852

**Solid Waste Disposal**

Two 40 Yard Bins (CF)	22,260	18,280	3,980	7,052	3,072	Complete	100%	Done		
Waste Bins	19,934	-	19,934	20,000	66	Complete	100%	Done		
LC - Blue Hills - Build up ramp	-		-	12,000	12,000	Contract Awarded	10%	CF		12,000
LC - Waste Transfer Station - New Lights	-	-	-	12,000	12,000	Contract Awarded to Atco	15%	CF		12,000
<i>Total department 43</i>			23,914	51,052	27,138				-	24,000

**Planning & Development Department**

LC - La Crete Production Room (GIS)	7,732	-	7,732	8,000	268	Complete	100%	Done		
<i>Total department 61</i>			7,732	8,000	268				-	-

**Agricultural Services Department**

HL - Rural Drainage - Phase II & Phase III (CF)	1,093,312	1,093,312	-	100,000	100,000	Negotiating with Dene Tha Band	0%	CF		100,000
LC - Buffalo Head/Steep Hill/Bear River Drainage (Phase I) (CF)	154,167	85,433	68,734	1,314,567	1,245,833	Waiting for a reply from ESRD on the status of the application under the Water Act.	5%	CF	500,000	1,745,833
Blue Hills Erosion Repair	21,687		21,687	275,000	253,313	Construction complete, waiting for invoices	90%	Will be complete		

Project Name	Total costs	Costs in prior years	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Percentage of Completion (%)	Status	Additional Cost	2016 Cost
FV - Vehicle purchase for Ag Fieldman	35,622		35,622	40,000	4,378	Complete	100%	Done		
FV - ATV Purchase	10,113		10,113	12,000	1,887	Complete	100%	Done		
Tent	7,500	-	7,500	6,500	(1,000)	Complete	100%	Done		
<i>Total department 63</i>			143,656	1,748,067	1,604,411				500,000	1,845,833

**Recreation Department**

FV - Capital (requests from Recreation Society)	48,285	-	48,285	224,500	176,215		5%	CF		176,215
LC - Capital (requests from Recreation Society)	67,429	-	67,429	92,030	24,601		90%	CF		24,601
Grounds Improvements (2014 - FV Walking Trail) (CF)	511,276	511,276	-	36,524	36,524		0%	CF		36,524
ZA - Capital (requests from Recreation Society)	7,983		7,983	172,280	164,297		5%	CF		164,297
LC Splash Park (CF)	-	-	-	255,000	255,000		0%	CF		255,000
FV - Skate Park	10,000	-	10,000	70,000	60,000		0%	CF		60,000
<i>Total department 71</i>			133,697	850,334	716,637				-	716,637

**Parks & Playgrounds Department**

FV - Machesis Lake Water Well	9,900		9,900	9,000	(900)	Complete	100%	Done		
LC - Wadlin Lake Water Well	80	-	80	9,000	8,920		1%	CF		8,920
HL - Hutch Lake, construct additional sites (campground area)	-	-	-	15,000	15,000	Construction complete	95%	Done		
Machesis Lake - Horse camp - road (CF)	133	-	133	25,000	24,867	Road Complete	30%	CF		24,867
Bridge campground - Survey & improvements (CF)	-	-	-	39,000	39,000	Survey complete, waiting for drafting and further information	10%	CF		39,000
LC - Wood Splitter	21,776	-	21,776	20,900	(876)	Complete	100%	Done		
OTHER	-	-	-	40,000	40,000		0%	CF		40,000
FV - Table & Fire Pit Replacement	6,780	-	6,780	7,000	220	Complete	100%	Done		
Wadlin Lake - Grounds improvements (CF)	4,226		4,226	20,000	15,774	Clearing Done	50%	CF	50,000	65,774
FV - Walking Trails (CF)	10,000	9,275	725	725	-	Complete	100%	Done		
<i>Total department 72</i>			43,620	185,625	142,005				50,000	178,561

These projects will be combined in 2016 Motion 15-11-846

**TOTAL 2015 Capital Projects**

**8,273,069    30,149,652    21,876,583**

**1,150,700    21,056,859**



## Non-TCA Project Progress Report for October 2015

Project Name	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Status	Additional Cost	2016 Cost
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### Administration Department

Information Technology budget	41,911	61,934	20,023		CF		20,023
Regional Housing Study	-	21,679	21,679		Done		
HL - Building Repairs	-	8,000	8,000		CF		8,000
Zama Office Furniture (CF)	-	12,955	12,955		CF		12,955
FV - Base Board Heaters	6,155	10,000	3,845		Done		
LC - New Lights GIS Office	2,781	3,000	219		Done		
I.T. Budget - Staff P.C.s , software licenses, etc	18,115	45,600	27,485		CF		27,485
I.T. Budget - Network, Printer, iPads/Phones	3,632	10,300	6,668		Will be complete		
I.T. Budget - Wireless infrastructure & website	4,080	29,000	24,920		CF		24,920
Phase I - Rainbow Lake - Fort Nelsen Connection (CF)	7,476	8,881	1,405		Done		
Disaster Emergency Risk Assessment & Planning (CF)	-	8,010	8,010		CF		8,010
<i>Total Department 12</i>	<i>84,150</i>	<i>219,359</i>	<i>135,209</i>			-	<i>101,393</i>

### Fire Department

Pagers/Radios for FDs (CF)	168,774	182,360	13,586		CF	15,000	28,586
LC - Hoses, tools, PPV, fans etc for back up truck	20,083	20,000	(83)		Done		
LC - Tompkins Repair Parking Lot	-	5,000	5,000		Done		
ZA - Zama Vegetation Management Plan	-	200,000	200,000		Cancelled		
<i>Total Department 23</i>	<i>188,857</i>	<i>407,360</i>	<i>218,503</i>			<i>15,000</i>	<i>28,586</i>

Project Name	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Status	Additional Cost	2016 Cost
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**Ambulance Department**

FV - construct gas meter guard at EMS station	-	3,000	3,000		Will be done		3,000
FV - Eavestrough	1,351	1,500	149		Done		
<i>Total Department 25</i>	1,351	4,500	3,149			-	3,000

**Transportation Department**

FV - Variety of Tools (CF)	6,880	10,739	3,859		Done		3,859
ZA - Zama Access Road	10,401	80,500	70,099		CF	30,000	100,099
LC - Utility Right-of-Way Clearing	3,000	15,000	12,000		Done		
FV - Antique fire truck restoration	357	4,800	4,443		CF		4,443
LC & FV - Road disposition - Survey work	-	50,000	50,000		CF		50,000
Assumption Hill Improvements (ditching)	-	20,000	20,000		CF		20,000
Hwy88 Km Markers	2,852	8,720	5,868		Done		
<i>Total Department 32</i>	23,490	189,759	166,269			30,000	178,401

**Airport Department**

FV & LC Papi Lights (CF)			21,713		CF from TCA	10,700	32,413
<i>Total Department 25</i>	-	-	-			10,700	32,413

**Water Treatment & Distribution Department**

Mackenzie Potable Water Supply Study	88,900	90,000	1,100		Will be complete		
FV - Light Replacement	15,765	15,000	(765)		Done		

Project Name	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Status	Additional Cost	2016 Cost
Master Meters	228,063	253,180	25,117		Will be complete		
FV & ZA - WTP, construct gas meter guards	-	4,500	4,500		Will be complete		
LC - Filter Media Replacement	34,517	95,000	60,483		Done		
<i>Total Department 41</i>	<i>367,245</i>	<i>457,680</i>	<i>90,435</i>			-	-

**Sewer Disposal Department**

LC - Northpointe Lift Station Fence	-	8,000	8,000		Done		
<i>Total Department 42</i>	<i>-</i>	<i>8,000</i>	<i>8,000</i>			-	-

**Solid Waste Disposal**

FV - Transfer Station Composting Program	-	5,000	5,000		CF		5,000
LC - Transfer Station Composting Program	-	5,000	5,000		CF		5,000
LC - Waste Packer Plan	-	5,000	5,000		CF		5,000
<i>Total Department 43</i>	<i>-</i>	<i>15,000</i>	<i>15,000</i>			-	<i>15,000</i>

**Planning & Development Department**

LC - La Crete Streetscape Design	-	65,000	65,000		CF	5,000	70,000
Infrastructure Master Plans (CF)	53,251	127,602	74,351		CF		74,351
FV - Fort Vermilion Heritage Design Guide	-	30,000	30,000		CF		30,000
Economic Development Action Plan	-	50,000	50,000		CF		50,000
Rural addressing signs	108,300	395,000	286,700		CF		286,700

Project Name	Costs in current year up to October 31, 2015	2015 Budget	2015 Budget Remaining on October 31, 2015	Status Update on October 31, 2015	Status	Additional Cost	2016 Cost
<i>Total Department 61</i>	161,551	667,602	506,051			5,000	511,051

Projects will be combined for 2016 budget

**Agricultural Services Department**

Master Drainage Plan Project	36,371	80,304	43,933		CF		43,933
<i>Total Department 63</i>	36,371	80,304	43,933			-	43,933

**Parks & Playgrounds Department**

FV - Bridge Campsite Swingset	3,940	5,000	1,060		Done		
LC - Atlas Rec Lease 820035	9,200	10,200	1,000		Done		
Wadlin Lake - Fire pits (CF)	-	1,500	1,500		CF		1,500
La Crete Main Street Beautification (CF)	-	18,227	18,227		CF		18,227
Hutch Lake Stairs (CF 2013CAP)	1,283	2,131	848		Will be Complete		
Machesis Lake - Fire pits and picnic tables	-	5,000	5,000		Will be Complete		
Wadlin Lake - Blocking for dock	-	2,500	2,500		CF		2,500
<i>Total department 72</i>	14,423	44,558	30,135			-	22,227

<b>TOTAL 2015 Capital Projects</b>	<b>877,438</b>	<b>2,094,122</b>	<b>1,216,684</b>			<b>50,000</b>	<b>903,591</b>
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# 2016 Capital Budget

MACKENZIE COUNTY

TCA Projects 2016

(1 - Maintain service, 2 - Maintain but can wait 1 year, 3 - Increase service, 4 - Political)

2015 Cut Projects

Rating	Project Description	2016 project cost	External Funding	Internal Funding				NOTES
			Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	

(12) - Administration Department

2	LC - La Crete Office Renovations	33,600						
1	FV - Phone System Upgrade	20,000						
3	FV WTP & Shop, LC Office Security & Access Control	21,000						
<i>Total department 12</i>		74,600	-	-		-	-	

(23) - Fire Department

3	FV - Fire Caddy	6,800						
1	FV - Fort Vermillion Fire Hall Construction							placing \$225,000 into a reserve build up over three years
3	LC -Aerial Unit Upgrade	30,000						
1	LC - New Tanker/Pumper (with equipment)							placing \$125,000 into a reserve build up over three years
3	LC - Wildland/Mini Pumper Unit (with Equipment)	165,000						
3	LC - Fabricate Wildland/Mini Pumper Unit (with equipment) from older unit	80,000						
3	LC - Thermal Imaging Camera	15,000						
3	FV - Thermal Imaging Camera	15,000						
1	LC - Tompkins Thermal Imaging Camera	15,000						
<i>Total department 23</i>		326,800	-	-		-	-	

(32) - Transportation Department

4	FV - Truck route	500,000						
2	LC - Gravel Truck and Trailer	190,000						
4	LC - Ridge Mulcher	26,250						
3	High Level South Rebuild	325,000						
3	ZA - Street Paving Aspen Dr. & East Beach Rd.	1,000,000						
3	Heliport Road	285,000						Was \$500k changed to oil
3	FV - 6" pump w/hoses	28,000						
1	FV- 46ave & 47St Overlay	367,220						
3	FV - 45 Ave	245,000						
2	FV - Grader Plows x2	40,000						
2	FV - Paint Service Truck	8,000						
2	FV - Powered Sliding Gate	10,000						
1	FV - PW Pick up Truck (x2)	80,000	15,000					#1661, New director truck
1	FV - Rocky Lane Store Road Reconstruction	400,000						
1	FV - Sander	10,000						
2	FV - Skid Steer	60,000	12,000					2009 SkidSteer

Rating	Project Description	2016 project cost	External Funding	Internal Funding				NOTES
			Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
1	FV - Skid Steer Broom	7,000						
1	FV - Snowplow blade	5,500						
2	FV - Trailer Replacement	8,000						
2	FV - Wheel Loader	250,000	50,000					2008 Komatsu Wheel Loader
2	FV - Shop Bay	140,000						
1	LC - Packer/Roller	25,000						
1	LC - Sander/Spreader	10,000						
1	LC - Crew Cab 4x4 Trucks (x2)	80,000	1,500					#1221
3	LC - Crew Cab 4x4 Trucks (x1)	40,000						
3	LC - 94th Ave Upgrade (113st to hamlet boundary)	1,020,000						
1	LC - 94th Ave Asphalt Overlay	870,000						
2	LC - Asphalt Pad for Salt & Sand Shelter	40,000						
1	AWD Graders (x3) LC, ZA, FV	1,416,000	481,932					#2134, #2135, #2136
2	LC - Grader Plows	61,000						
1	LC - Dump Trailer	22,000	5,000					#2524
3	LC - Goertzen Subdivision - Street Lights & Sidewalk	230,000						
2	LC - Lagoon Access Paving	25,000						
1	LC - Loader Scales	9,996						
2	LC - Low Bed Trailer	35,500	4,000					#2505
3	LC - Sign Truck	130,000						
2	LC - Trailer Upgrade	44,648	15,000					#2514, #2535
2	ZA - Equipment Trailer	22,000						
1	ZA - Tractor	30,000						
4	LC- Rebuild road west 2 miles at the 2 mile north intersection of La Crete	250,000						
2	Rebuild Wolf Lake Road East of HWY 697 (6km)	450,000						
1	BF 78103	120,000						
<i>Total department 32</i>		<b>8,916,114</b>	<b>584,432</b>	-			-	-

(33) - Airport Department

3	FV - Pole Tarp Storage Shed	45,000						
<i>Total department 33</i>		<b>45,000</b>	-	-			-	-

(41) - Water Treatment & Distribution Department

3	LC - Paving Raw Water Truckfill Station	48,000						
3	FV - Paving for Water Treatment Plant	450,000						
4	Blumenort Water Point	700,000						Motion 15-03-166
<i>Total department 41</i>		<b>1,198,000</b>	-	-			-	-

(42) - Sewer Disposal Department

3	Engineering LC Sanitary Sewer Expansion	100,000						
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Rating	Project Description	2016 project cost	External Funding	Internal Funding				NOTES
			Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
	<i>Total department 42</i>	100,000	-	-		-	-	
	<i>(43) - Solid Waste Disposal</i>							
1	Waste Bins 40 & 6 yd	40,000	3,000					Bins
1	ZA - WTS Fence	25,000						
	<i>Total department 43</i>	65,000	3,000	-		-	-	
	<i>(61) - Planning &amp; Development Department</i>							
1	New GIS Computer	9,000						
	<i>Total department 61</i>	9,000	-	-		-	-	
	<i>(72) - Parks &amp; Playgrounds Department</i>							
2	FV - Hutch Lake Caretaker Site Development	15,000						
1	D.A. Thomas Park - Shelter Repair	6,000						
1	LC - Concrete Toilets Knelsen Park	16,000			MR	16,000		Municipal Reserve
3	FV - D.A. Thomas Park - Steps	10,000						
	<i>Total department 72</i>	47,000	-	-		16,000	-	
<b>TOTAL 2016 Capital Projects</b>		10,781,514	587,432	-		16,000	-	



# Municipal Reserves

Contributions to Reserves as per established Policies  
MACKENZIE COUNTY  
MUNICIPAL RESERVES

Schedule F

Account	Name	Estimated (Dec. 31, 2015)	To be used for 2016 projects	Transfer from Operating to Reserve	Interfund Transfers	Estimated (Dec. 31, 2016)
	Operating Fund Reserves:					
4-12-709	Bursaries					-
4-12-710	Operating Fund Reserve - incl. non-TCA	4,607			(4,607)	-
4-12-711	General Operating	2,149,094		-	258,062	2,407,157
4-32-714	Gravel Reclamation	22,377				22,377
4-32-720	Gravel Crushing	82,312				82,312
4-41-712	Off-Site Levy	1,129,325				1,129,325
4-51-712	Grants to Other Organizations	506,856			(506,856)	-
4-61-712	Development	55,983			(55,983)	-
4-71-715	Non-profit Organizations			370,000	506,856	876,856
4-72-713	Subdivisions Reserve	197,473			(197,473)	-
4-72-714	Municipal Reserve	297,199	(16,000)			281,199
	Subtotal - Operating Fund Reserves	4,445,226	(16,000)	370,000	-	4,799,226
	Capital Fund Reserves:					
4-12-712	Incomplete Capital - Administration	9,246			(9,246)	-
4-23-712	Incomplete Capital - Fire Department	105,570			(105,570)	-
4-23-765	Emergency Service	1,007,413		550,000	105,693	1,663,106
4-26-712	Incomplete Capital - Enforcement	123			(123)	-
4-31-761	Vehicle & Equipment Replacement	2,235,934		250,000	(485,934)	2,000,000
4-32-713	Roads (General)	3,096,217		500,000	762,927	4,359,144
4-32-715	Walking Trails - Fort Vermilion	-				-
4-32-716	Walking Trails - La Crete	-				-
4-32-717	Walking Trails - Zama					-
4-32-719	Incomplete Capital - Public Works	276,993			(276,993)	-
4-33-712	Incomplete Capital - Airport	120,442			(120,442)	-
4-37-714	Drainage	1,508,000		350,000		1,858,000
4-41-713	Water Treatment Plant	68,108			173,163	241,271
4-41-714	Water (Line and Surplus water & sewer)	28,352		923,308	234,556	1,186,216
4-41-760	Water Upgrading	173,163			(173,163)	-
4-42-760	Sewer Upgrading	196,556			(196,556)	-
4-43-712	Incomplete Capital - Waste	35,000			(35,000)	-
4-43-760	Waste	3,000			(3,000)	-
4-43-761	Garbage Projects (incl. capital)	8,500			(8,500)	-
4-61-713	Incomplete Capital - Development	28,509			(28,509)	-
4-71-712	Recreation Reserve - Zama	-				-
4-71-713	Recreation Reserve - Fort Vermilion	93,095				93,095
4-71-714	Recreation Reserve - La Crete	30,050				30,050
4-72-712	Recreation and Parks	310,054		50,000	(160,054)	200,000
4-72-711	Incomplete Capital - Recreation	320,242			(320,242)	-
4-97-760	General Capital	1,554,308			646,993	2,201,301
	Subtotal - Capital Fund Reserves	11,208,875	-	2,623,308	-	13,832,183
	TOTAL RESERVES	15,654,101	(16,000)	2,993,308	-	18,631,409

Min	Max	Change to	Annual Transfer
500,000	1,000,000	5,000,000	50% Surplus
			\$1/m3 Crushed
200,000	500,000		Unspent annual
	80,000		20,000

300,000	1,000,000	500,000	200,000
500,000	1,000,000	2,000,000	250,000
1,000,000	5,000,000		500,000
	100,000		
	100,000		
	100,000		
500,000	1,000,000	2,000,000	250,000
500,000	1,500,000	5,000,000	
	90,000		
	90,000		
	90,000		
100,000	250,000		50,000
500,000	1,000,000	5,000,000	50% Surplus

# Taxation & Assessment

### What is property assessment?

“Property assessment is the process of assigning a dollar value to a property for taxation purposes. In Alberta, property is taxed based on the *ad valorem* principle. *Ad valorem* means ‘according to value.’ This means that the amount of tax paid is based on the value of the property.

“Property taxes are a primary source of revenue for municipalities. Property taxes are used to finance local programs and services. ...

“The assessment and taxation system begins with the laws outlined in the *Municipal Government Act*. All activities that are associated with property assessment and taxation are governed by this legislation and its regulations.”

Source: *Guide to Property Assessment and Taxation in Alberta*, published by Alberta Municipal Affairs.

### How is the tax rate calculated?

Revenue requirement / Assessment base = Tax rate.

### What is the County’s revenue requirement?

The County’s cash requirement decision worksheet identifies revenue requirements for operating, capital, and restricted surplus contributions.

## MGA references to tax rate

MGA states:

354 (1) The property tax bylaw must set and show separately all of the tax rates that must be imposed under this Division to raise the revenue required under section 353(2).

(2) As rate may be different for each assessment class or sub-class referred to in section 297.

(3) The tax rate may be different for each assessment class or sub-class referred to in section 297.

(3.1) Despite subsection (3), the tax rate set for the class referred to in section 297(1)(d) to raise the revenue required under section 353(2)(a) must be equal to the tax rate set for the class referred to in section 297(1)(b) to raise revenue for that purpose.

*MGA, 297 – sets out four classes – 1- residential; 2- non-residential (297(1)(b)); 3- farm land; 4- machinery and equipment (297(1)(d))*

*MGA, 353 – authorizes council to pass a property tax bylaw annually and impose a tax in respect of property to raise revenue.*

## Special provisions of property tax bylaw (regarding minimum tax)

357 (1) Despite anything in this Division, the property tax bylaw may specify a minimum amount payable as property tax.

(2) If the property tax bylaw specifies a minimum amount payable as property tax, the tax notice must indicate the tax rates set by the property tax bylaw that raise the revenue required to pay the requisition referred to in section 326(a)(ii).

*MGA, 326(a)(ii) – refers to the Alberta School Foundation Fund requisition*

## What is Mackenzie County's minimum tax?

Mackenzie County has applied the following minimum tax in its 2015 property tax bylaw:

- \$200 for Residential (approximately \$45,711 in extra revenue)
- \$400 for Non-Residential (approximately \$284,806 in extra revenue)
- \$35 for Farmland (approximately \$36,026 in extra revenue)

	2015 assessment	% change estimated	2016 estimated assessment	2016 projected revenue
Residential Property	661,391,170	8.95%	720,579,171	5,442,412
Commercial Property	127,738,210	1.11%	129,162,184	1,567,182
Industrial Property	130,728,160	1.45%	132,620,577	1,824,994
Farmland Property	44,367,980	-0.01%	44,361,511	413,453
Machinery & Equipment	415,631,390	-2.60%	404,824,974	4,822,768
Linear	1,171,219,970	1.27%	1,186,091,419	14,121,053
Grants in Lieu	14,933,130	2.33%	15,281,688	108,833
<b>Total Taxable Assessment</b>	<b>\$2,566,010,010</b>	<b>2.61%</b>	<b>\$2,632,921,524</b>	<b>\$28,300,696</b>
Tax exempt assessment	168,933,860	0.00%	168,933,860	0
<b>Total Assessment</b>	<b>\$2,734,943,870</b>	<b>2.45%</b>	<b>\$2,801,855,384</b>	<b>\$28,300,696</b>

Notes:

(1) Please note that 2015 tax bylaw rates were used in the calculation of the projected 2016 tax revenues.

(2) Municipal tax revenue has increased from \$27,731,137 (2015 actual) to 28,300,696 (2016 budget) due to an increase in estimated assessment by 2.45%.

